





Adult-Gerontology Clinical Nurse Specialist Competencies

March 2010

Developed in collaboration with The Hartford Institute for Geriatric Nursing at New York University and the National Association of Clinical Nurse Specialists



Developed with funding from The John A. Hartford Foundation

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AMERICAN ASSOCIATION OF COLLEGES OF NURSING One Dupont Circle, Suite 530, Washington, DC 20036-1120 (202) 463-6930 Facsimile (202) 785-8320 <u>http://www.aacn.nche.edu/Education/adultgerocomp.htm</u>

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THE HARTFORD INSTITUTE FOR GERIATRIC NURSING AT NEW YORK UNIVERSITY New York University, College of Nursing, 726 Broadway, 10th Floor, New York, NY 10003 (212) 998-5355 Facsimile (212) 995-4679 http://hartfordign.org/

NATIONAL ASSOCIATION OF CLINICAL NURSE SPECIALISTS 100 North 20th Street, 4th Floor, Philadelphia, PA 19103 (215) 320-3881 Facsimile (215) 564-2175 www.nacns.org



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EXPERT PANEL FOR ADULT-GERONTOLOGY CLINICAL NURSE SPECIALIST COMPETENCIES

Co-Facilitators

Joan M. Stanley, PhD, RN, CRNP, FAAN American Association of Colleges of Nursing

Kelly A Goudreau, DSN, RN, ACNS-BC National Association of Clinical Nurse Specialists

Panel Members

Organizational Representatives

Carolyn Auerhahn, EdD, GNP-BC, FAANP NYU Hartford Institute (Co-Project Investigator)

Nancy Chornick, PhD, RN, CAE National Council of State Boards of Nursing, APRN Panel

Laurie Dodge Wilson MSN, RN, GNP-BC, ANP-BC American Association of Colleges of Nursing

> Marian Edmiston, RN, MSN, DEd Genesis Health Care

Judith E. Hupcey, RN, CRNP, EdD JAHF Building Academic Geriatric Nursing Capacity

> Sara McCumber, RN, CNP, CNS American Nurses Credentialing Center

Mathy Mezey, EdD, RN, FAAN NYU Hartford Institute (Co-Project Investigator)

Diane J. Mick, PhD, RN, GNP, FNAP American Association of Critical Care Nurses Certification Corporation

> Diana Morris, PhD, RN, FAAN, FGSA Hartford Geropsychiatric Nursing Collaborative

Beth M. Palmer, DNP, RN, ANP-BC, ACNS-BC Academy of Medical-Surgical Nurses Jane Walker, PhD, RN National Association of Clinical Nurse Specialists

At-large Panel Members:

Jean Bandos, MSN, GCNS, BC Gerontology CNS

Dennis J. Cheek, PhD, RN, FAHA Acute Care CNS

Brenda P. Johnson, PhD, RN Gerontology CNS

Sue Sendelbach, PhD, RN, CCNS, FAHA Acute Care CNS

VALIDATION PANEL

Organizations Participating in Validation Panel

American Association of Critical Care Nurses American Nurses Association Commission on Collegiate Nursing Education Gerontological Advanced Practice Nurses Association Hartford Institute at NYU Hospice and Palliative Nurses Association National Association of Clinical Nurse Specialists Nurses Organization of Veterans Affairs Oncology Nursing Society Department of Veterans Affairs

Schools Participating in Validation Panel **Bloomsburg University** College of Staten Island Florida Southern College Johns Hopkins University King College La Salle University Louisiana State University Health Sciences Center Misericordia University Pacific Lutheran University **Rush University** San Francisco State University SUNY-Upstate Medical University Texas Christian University The College of St. Scholastica University of California-Los Angeles University of Delaware University of Massachusetts-Boston University of Michigan University of Pittsburgh University of Rhode Island University of South Alabama University of Southern Mississippi University of Texas-Austin University of Texas Health Science Center University of the Incarnate Word University of Wisconsin-Milwaukee Vanderbilt University Widener University Wilkes University

ENDORSEMENTS

The organizations listed below have endorsed the Adult-Gerontology Clinical Nurse Specialist Competencies. Endorsement is defined as a *philosophical agreement with the intent and content* of the competencies found on pages 14-31.

(The list of endorsing organizations is posted in the electronic document which can be accessed at http://aacn.nche.edu/)

American Association of Colleges of Nursing (AACN) American Nurses Credentialing Center (ANCC) American Association of Critical-Care Nurses (AACN) American Association of Critical-Care Nurses Certification Corporation (AACNCC) Commission on Collegiate Nursing Education (CCNE) Gerontological Advanced Practice Nurses Association (GAPNA) National Association of Clinical Nurse Specialists (NACNS)

PROJECT OVERVIEW

The Adult-Gerontology Clinical Nurse Specialist Competencies reflect the work of a national Expert Panel, representing the array of both adult and gerontology clinical nurse specialist education and practice. In collaboration with colleagues from the Hartford Geriatric Nursing Institute at New York University and the National Association of Clinical Nurse Specialists (NACNS), the American Association of Colleges of Nursing (AACN) facilitated the process to develop these consensus-based competencies, including the work of the national Expert Panel and the external validation process. The process used for this project models that used previously for the development of a number of nationally recognized nursing competencies, including the *Nurse Practitioner Primary Care Competencies in Specialty Areas: Adult, Family, Gerontological, Pediatric, and Women's Health (2002).*

The National Association of Clinical Nurse Specialists (NACNS) accepted the invitation to co-facilitate the Expert Panel and appointed Dr. Kelly Goudreau to serve as their representative and co-facilitator. The national consensus-building process to develop these national consensus-based competencies for the Adult-Gerontology Clinical Nurse Specialist was jointly facilitated by Drs. Joan Stanley, AACN, and Kelly Goudreau, NACNS.

The Expert Panel included representatives of seven national nursing organizations whose foci include CNS education, adult and gerontology CNS practice, certification, and licensure. In addition, the Expert Panel included four individuals who represented adult, gerontology CNS education and practice and a representative of one national healthcare organization whose primary focus is on the care of older adults.

The Expert Panel convened for the first time via conference call December 12, 2008, and then face-to-face in January 2009 in Washington, DC at the AACN. During this meeting, the panel reviewed relevant documents including the National Consensus-based Core CNS competencies, the American Association of Critical Care Nurses Standards of Practice and Performance for the Acute and Critical Care CNS and Critical Care CNS Competencies, the American Nurses Credentialing Center Test Content Outline for the Clinical Specialist in Adult Health (2006), and the NACNS Core Practice Doctorate Clinical Nurse Specialty Competencies (2009). The JAHF Gero-Psychiatric Nursing Collaborative recommendations for enhancements to CNS education related to care of older adults also were reviewed. The Expert Panel confirmed that the Adult-Gerontology competencies would build on the graduate and APRN core competencies delineated in the AACN (2006) Essentials of Doctoral Education for Advanced Nursing Practice or the AACN (1996) Essentials of Master's Education for Advanced Practice Nursing and on the National Consensus CNS Core Competencies (2008). The Panel also agreed that the framework to be used for the Adult-Gerontology CNS Competencies would reflect that of the National Consensus CNS Core Competencies (2008). The documents reviewed by the Expert Panel are listed in Appendix A.

After the first face-to-face meeting, the panel met electronically and by conference call to review and discuss the competencies. By late summer 2009 the panel reached consensus on the draft competencies and completed phase one of the competency development process. AACN and NACNS then solicited nominations from national nursing, consumer and healthcare organizations for individuals to serve on the external validation panel. Phase II, the validation process, was conducted in September and October 2009.

The Validation Panel included 18 representatives from 10 national nursing organizations identified as having expertise relative to adult or gerontology CNS education or practice and who had not served on the Expert Panel. In addition, all adult and gerontology CNS education programs were invited to participate in the validation process. Thirty-four individuals from 29 schools participated in the validation process. Organizations were asked to identify individuals who had experience in one or more of the following areas related to issues surrounding the CNS role or scope of practice:

- delivery of adult or gerontology health care
- education of adult or gerontology clinical nurse specialists
- credentialing of clinical nurse specialists
- licensing of advanced practice registered nurses (APRNs);
- accreditation of graduate nursing education programs; or
- employment of adult or gerontology clinical nurse specialists.

The validation tool developed originally as part of the Health Resource and Services Administration (HRSA)-funded nurse practitioner primary care competencies project (2002) was adapted to a SurveyMonkey online format. The Validation Panel was asked to systematically review each adult-gerontology competency for relevance (i.e., is the competency necessary?) and specificity (i.e., is the competency stated specifically and clearly? If not, provide suggested revisions.) The Validation Panel also was asked to provide comment on the comprehensiveness of the competencies (is there any aspect of adult-gerontology CNS knowledge, skill, or practice missing?).

The validation process demonstrated overwhelming consensus with the competencies and provided valuable feedback for additional refinement. The Expert Panel met for a second time face-to-face in February 2010 in Washington, DC to review the validation results, revise the competencies as needed, and produce the final set of 50 competencies delineated in this document. Based on the feedback from the Validation Panel, 16 competencies were deleted and 65% of the competencies underwent revision to enhance specificity. In addition, 6 competencies were added. The Expert Panel also made recommendations regarding clinical expectations for adult-gerontology CNS education programs.

The final set of Adult-Gerontology CNS competencies will be disseminated widely, including to all the national nursing organizations participating in either of the two phases of the project and to all graduate schools of nursing. Endorsement of the Adult-Gerontology Competencies will be sought from national nursing organizations. The endorsement process will remain fluid and names of endorsing organizations will be added to the electronic posting of the document as they are received.

It is recognized that challenges will arise as the adult and gerontology programs are merged or developed. In the second phase of the AACN- Hartford Institute of Geriatric Nursing at NYU APRN initiative, funded by the JAHF, materials and resources will be compiled and/or developed to assist faculty to transition to the new regulatory model for adult-gerontology-focused CNS education, certification, and licensure and to operationalize these Adult-Gerontology CNS competencies within this new curricular framework. Resources for both faculty and students will include gerontology-focused content modules, curricular models, and case studies to provide guidance for the development and implementation of the adult-gerontology CNS curriculum.

ADULT-GERONTOLOGY CLINICAL NURSE SPECIALIST COMPETENCIES

Introduction

The Consensus Model for APRN Regulation: Licensure, Accreditation, Certification, and Education, finalized in 2008, defines advanced practice registered nurses (APRNs) and standardized requirements for each of the four APRN regulatory components: LACE. Under this regulatory model, (now endorsed by 45 national nursing organizations), the clinical nurse specialist (CNS) is defined as one of four APRN roles. In addition to the four roles, APRNs are educated and practice in at least one of six population foci: family/individual across the lifespan, **adult-gerontology**, pediatrics, neonatal, women's health/gender-related, or psych/mental health. The APRN consensus regulatory model is shown in Diagram 1.

APRN REGULATORY MODEL

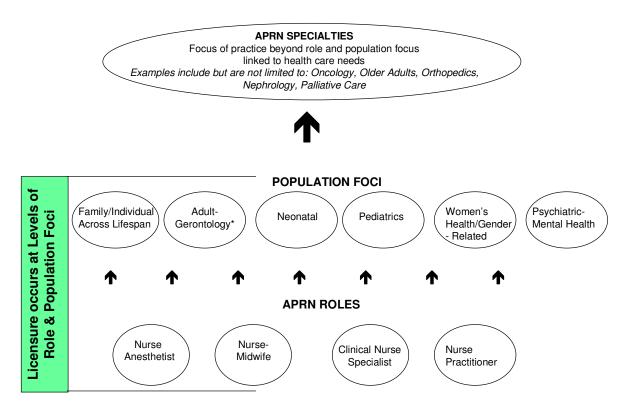


Diagram 1: Consensus Model for APRN Regulation: Licensure, Accreditation, Certification, and Education (2008).

(http://www.aacn.nche.edu/education/pdf/APRNReport.pdf.)

Under the Consensus Model for APRN Regulation, Clinical Nurse Specialists (CNSs) are educated and assessed across the continuum from wellness through acute care. In addition, CNSs must be educated, certified, and licensed to practice in a role and population. This Adult-Gerontology CNS Competency document delineates entry-level competencies for all graduates of master's, doctorate of nursing practice (DNP), and postgraduate programs preparing adult-gerontology clinical nurse specialists (CNSs) for certification and licensure. The competencies are intended to be used in conjunction with and build upon the graduate and APRN core competencies delineated in the AACN (2006) Essentials of Doctoral Education for Advanced Nursing Practice or the AACN (1996) Essentials of Master's Education for Advanced Practice Nursing. In addition, these competencies build upon the National CNS Core Competencies (2008) for all clinical nurse specialists. These competencies focus on the unique practice knowledge, skills, and attitudes of the adult-gerontology CNS. As a CNS gains experience, his or her practice may include more advanced and additional skills and knowledge not included in these entry-level competencies. A model of the adult-gerontology curriculum is shown in Diagram 2.

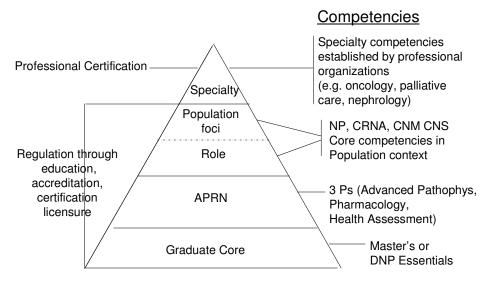


Diagram 2: Building an APRN Curriculum within the Consensus APRN Regulatory Model

These competencies, in addition to the core competencies for all CNS practice, reflect the current knowledge base and scope of practice for entry-level adult-gerontology CNSs. As scientific knowledge expands and the healthcare system and practice evolve in response to societal needs, CNS competencies also will evolve. The periodic review and updating of these competencies will ensure their currency and reflection of these changes.

CURRICULAR AND CLINICAL EXPECTATIONS FOR THE ADULT-GERONTOLOGY CNS EDUCATION PROGRAM

The adult-gerontology CNS program provides sufficient didactic and clinical experiences to prepare the graduate with the competencies delineated in this document. It is expected that faculty assess the types of experiences, patient populations and settings, and length of experiences afforded each student to ensure that he/she is prepared to provide care to the entire adult-older adult age spectrum and across the continuum of care from wellness to acute care.

By merging the adult and gerontology CNS curricula, the expectation is that opportunities to enhance or focus the clinical experiences within all clinical settings currently used be sought. For example, within the acute care setting, opportunities should be provided the student to focus on the differing developmental, life stage, wellness, and illness needs that impact a patient's care across the entire adult age spectrum. Practice experiences should focus on the full spectrum of adult-older adult care. A variety of experiences should also include opportunities to increase the student's understanding of the needs of the patient and family transitioning to various care settings. Practice experiences may include a variety of experiences (e.g., virtual experiences, case studies, immersive 3D technology, and simulation experiences) to enhance the student's preparation with these competencies.

In addition, preceptors and faculty with responsibility for oversight of these clinical experiences should represent broad-based and varied expertise to ensure that the CNS graduate is prepared to provide care to the entire adult-older adult age spectrum and across the continuum of care.

ADULT-GERONTOLOGY CLINICAL NURSE SPECIALIST COMPETENCIES

These are entry-level competencies for all adult-gerontology clinical nurse specialists (CNSs). These adult-gerontology population-focused competencies build on the graduate core competencies, APRN core competencies, and CNS core competencies. The Adult-Gerontology CNS competencies are consistent with the format or model of the National CNS Core Competencies (2008).

The patient population of the Adult-Gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults and older adults (including young-old, old, and old-old adults). Preparation of the graduate with the entry-level competencies delineated in this document, unless otherwise specified, includes preparation across the entire adult-older adult age spectrum. The scope of practice of the Adult-Gerontology CNS is not setting specific but rather is based on patient care needs.

The focus of the Adult-Gerontology CNS is to provide patient-centered, quality care. The Adult-Gerontology CNS applies evidence in practice designed to improve quality of care and health outcomes.

Table 1: Adult-Gerontology CNS Competencies

A. Direct Care Competency: Direct interaction with patients, families, and groups of patients to promote health or well-being and improve quality of life. Characterized by a holistic perspective in the advanced nursing management of health, illness, and disease states. The patient population of the adult-gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults, and older adults (including the young-old, frail and old-old adults), in all contexts of care.

National CNS Competency Task Force	CNS Adult-Gerontology Population-Focused		
Core Competencies*	Competencies 02.05.10		
10.31.08 Behavioral Statement	02.05.10 Behavioral Statement	Sphere	Synergies
A.1 Conducts comprehensive, holistic wellness and illness assessments using known or innovative evidence-based techniques, tools, and direct and indirect	1. Conducts a comprehensive, holistic assessment of individuals including those who are non-verbal, developmentally, functionally, and/or cognitively impaired.	Patient	Clinical Judgment
methods. A.2 Obtains data about context and etiologies (including both non-disease and disease-related factors) necessary to formulate differential diagnoses and plans	2. Assesses physiological and functional changes associated with aging and development across the adult continuum.	Patient	Clinical Judgment
formulate differential diagnoses and plans of care, and to identify and evaluate of outcomes.	3. Assesses age-specific and genetic risk factors.	Patient	Clinical Judgment
A.3 Employs evidence-based clinical practice guidelines to guide screening and diagnosis.	4. Assesses the interaction between acute and chronic physical and mental health problems.	Patient	Clinical Judgment
A.4 Assesses the effects of interactions among the individual, family, community, and social systems on health and illness.	5. Recognizes the presence of co-morbidities and psychosocial issues that may impact optimal level of health.	Patient	Clinical Judgment
	6. Uses reliable and valid age-appropriate	Patient	Clinical Judgment

^{*} The National CNS Core Competencies (2008) are included here as a resource to students and faculty and to facilitate the development of the Adult-Gerontology CNS program curriculum.

A. 5 Identifies potential risks to patient safety, autonomy and quality of care based on assessments across the patient, nurse	assessment instruments to assess acute and chronic health concerns, including but not limited to mental status, delirium, dementia,		
and system spheres of influence. A.6 Assesses the impact of environmental/system factors on care. A.7 Synthesizes assessment data, advanced knowledge, and experience, using critical thinking and clinical judgment to formulate	and pain.7. Assesses for manifestations of health disorders or health disruptions, e.g. infection, adverse drug effect, dehydration, ischemia, and geriatric syndromes.	Patient	Clinical Judgment
differential diagnoses for clinical problems amenable to CNS intervention. A.8 Prioritizes differential diagnoses to reflect those conditions most relevant to	8. Evaluates for common mental health disorders such as depression, dementia, anxiety, or substance-related disorders.	Patient	Clinical Judgment
signs, symptoms and patterns amenable to CNS interventions. A.9 Selects interventions that may include, but are not limited to: A.9.a.Application of advanced nursing therapies	9. Conducts a pharmacologic assessment including polypharmacy, drug interactions, over-the-counter and herbal product use, and the ability to safely and correctly store and self- administer medications.	Patient and System	Clinical Judgment
A.9.b.Initiation of interdisciplinary team meetings, consultations and other communications to benefit patient care	10. Interprets values/results of laboratory and diagnostic tests with consideration of age, ethnicity, and health status.	Patient	Clinical Judgment
A.9.c Management of patient medications, clinical procedures and other interventions	11. Assesses patient, family, and caregiver's ability to implement complex plans of care.	Patient and System	Clinical Judgment
A.9.d Psychosocial support including patient counseling and spiritual interventions	12. Assesses patient, caregiver, and family's preferences in relation to cultural, spiritual, quality of life, and lifestyle choices.	Patient and System	Clinical Judgment
A.10 Designs strategies, including			

advanced nursing therapies, to meet the	13. Determines diagnoses in the complex	Patient	Clinical judgment
multifaceted needs of complex patients and	patient and takes into consideration:		
groups of patients.	a. Physiologic and pathophysiologic changes		
A.11 Develops evidence-based clinical	b. Morbidities and co-morbidities		
interventions and systems to achieve	c. Events across the life span		
defined patient and system outcomes.	d. Patient's pharmacologic history		
A.12 Uses advanced communication skills			
within therapeutic relationships to improve patient outcomes.	14. Manages or appropriately refers the patient with signs and symptoms of physical and mental health disorders across the adult	Patient and System	Clinical judgment
A.13 Prescribes nursing therapeutics, pharmacologic and non-pharmacologic	lifespan, including geriatric syndromes.		
interventions, diagnostic measures,			
equipment, procedures, and treatments to meet the needs of patients, families and	15. Intervenes to prevent or minimize iatrogenesis.	Patient	Clinical judgment
groups, in accordance with professional preparation, institutional privileges, state and federal laws and practice acts. A.14 Provides direct care to selected patients based on the needs of the patient and the CNS's specialty knowledge and	16. Intervenes to facilitate transitions of care with emphasis on quality, safety, and risk avoidance.	Patient, System, and Nurse	Advocacy and moral agency, Systems thinking, Clinical judgment, Caring practice
skills A.15 Assists staff in the development of innovative, cost effective programs or protocols of care	17. Designs a comprehensive, individualized, age- and disease- appropriate plan for health promotion.	Patient, System, and Nurse	Systems thinking, Clinical judgment, Caring practice
A.16 Evaluates nursing practice that considers Safety, Timeliness, Effectiveness, Efficiency, Efficacy and Patient-centered care. A.17 Determines when evidence based	18. Develops age specific, individualized treatment plans and interventions with consideration of cognitive status, sensory function, perception, and the environment.	Patient	Clinical judgment, Caring practice
guidelines, policies, procedures and plans of care need to be tailored to the			

individual. A.18 Differentiates between outcomes that require care process modification at the individual patient level and those that require modification at the system level.	19. Uses behavioral, communication, and environmental-modification strategies with individuals who have cognitive and psychiatric impairments.	Patient and System	Clinical judgment, Caring practice, Advocacy and moral agency
A.19 Leads development of evidence-based plans for meeting individual, family, community, and population needs. A. 20 Provides leadership for collaborative, evidence-based revision of diagnoses and plans of care, to improve	20. Coordinates care with other healthcare providers and community resources, with special attention to the needs of the non-verbal, developmentally and cognitively impaired patient and frail older adult.	Patient and System	Clinical judgment, Collaboration, Caring practice
patient outcomes	 21. Manages patient's transitions of care in collaboration with the individual, family, caregivers and interdisciplinary team members, including: a. analyzing the readiness of the patient and family to transition b. determining appropriate level and/or setting of care c. coordinating implementation of transition 	Patient, System, and Nurse	Collaboration, Advocacy and moral agency

B. Consultation Competency: Patient, staff, or system-focused interaction between professionals in which the consultant is recognized as having specialized expertise and assists the consultee with problem solving. The patient population of the adult-gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults, and older adults (including the young-old, frail and old-old adults), in all contexts of care.

National CNS Competency Task Force	CNS Adult-Gerontology Population-Focused		
Core Competencies	Competencies		
10.31.08	02.05.10		
Behavioral Statement	Behavioral Statement	Sphere	Synergies

 B.1 Provides consultation to staff nurses, medical staff and interdisciplinary colleagues B.2 Initiates consultation to obtain resources as necessary to facilitate 	1. Assists healthcare team members to integrate the needs, preferences, and strengths of the patient into the healthcare plan in order to optimize health outcomes.	Nursing and System	Collaboration, Advocacy and moral agency, Caring practice
 progress toward achieving identified outcomes. B.3 Communicates consultation findings to appropriate parties consistent with professional and institutional standards. B.4 Analyzes data from consultations to implement practice improvements. 	2. Provides consultation to the interdisciplinary team regarding the patient's mental status, home environment, mobility, functional status, self-care, and caregiver's abilities.	Nursing and System	Collaboration, Systems thinking

C: Systems Leadership Competency: The ability to manage change and empower others to influence clinical practice and political processes both within and across systems. The patient population of the adult-gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults, and older adults (including the young-old, frail and old-old adults), in all contexts of care.

National CNS Competency Task Force	CNS Adult-Gerontology Population-Focused		
Core Competencies	Competencies		
10.31.08	02.05.10		
Behavioral Statement	Behavioral Statement	Sphere	Synergies
C.1 Facilitates the provision of clinically competent care by staff/team through education, role modeling, teambuilding,	1. Integrates information technology into systems of care to enhance safety and monitor health outcomes.	System	Systems thinking
and quality monitoring. C.2 Performs system level assessments to identify variables that influence nursing practice and outcomes, including but not	2. Creates therapeutic health-promoting, aging- friendly environments.	System	Clinical judgment, Systems thinking, Caring practice
limited to: C.2.a.Population variables (age	3. Promotes healthcare policy and system changes that facilitate access to care and	System	Advocacy and moral agency, System thinking

distribution, health status, income	address biases (e.g. socioeconomic, ethnic,		
distribution, culture)	ageism, sexism, cultural, mental health stigma)		
C.2.b.Environment (schools,	*also applicable to G7 in the core		
community support services,			
housing availability, employment	4. Provides leadership to address threats to	System	Advocacy and moral
opportunities)	healthcare safety and quality in the adult-older	System	agency, Systems thinking
C.2.c.System of health care delivery	adult population.		ageney, systems minking
C.2.d.Regulatory requirements			
C.2.e.Internal and external political	5. Participates in development, implementation,	System	Systems thinking,
influences/stability	and evaluation of clinical practice guidelines		Collaboration,
C.2.f.Health care financing	that address patient needs across the adult age		Clinical judgment
C.2.g.Recurring practices that	spectrum.		
enhance or compromise patient or			
system outcomes.	6. Advocates for access to hospice and	System	Systems thinking
C.3 Determines nursing practice and	palliative care services for patients across the		Advocacy and moral
system interventions that will promote	adult age spectrum.		agency
patient, family and community safety.			
C.4 Uses effective strategies for changing	7. Promotes system-wide policies and protocols	Name and	Surface this his -
clinician and team behavior to encourage	that address cultural, ethnic, spiritual, and	Nursing and System	Systems thinking, Advocacy and moral
adoption of evidence-based practices and	intergenerational/age differences among	System	agency, Response to
innovations in care delivery.	patients, healthcare providers, and caregivers.		diversity
C.5 Provides leadership in maintaining a			arrensity
supportive and healthy work environment.	8. Implements system level changes based on	System	Systems thinking
C.6 Provides leadership in promoting	analysis and evaluation of age-specific	5	
interdisciplinary collaboration to	outcomes of care.		
implement outcome-focused patient care			
programs meeting the clinical needs of			
patients, families, populations and			
communities.			
C.7 Develops age-specific clinical standards, policies and procedures.			

C.8 Uses leadership, team building,		
negotiation, and conflict resolution skills to		
build partnerships within and across		
systems, including communities.		
C.9 Coordinates the care of patients with		
use of system and community resources to		
assure successful health/illness/wellness		
transitions, enhance delivery of care, and		
achieve optimal patient outcomes.		
C.10 Considers fiscal and budgetary		
implications in decision making regarding		
practice and system modifications.		
C.10.a. Evaluates use of products		
and services for appropriateness		
and cost/benefit in meeting care		
needs		
C.10.b.Conducts cost/benefit		
analysis of new clinical		
technologies C.10.c.Evaluates		
impact of introduction or		
withdrawal of products, services,		
and technologies		
C.11 Leads system change to improve		
health outcomes through evidence based		
practice:		
C.11.a.Specifies expected clinical		
and system level outcomes.		
C.11.b.Designs programs to		
improve clinical and system level		
processes and outcomes.		
C.11.c.Facilitates the adoption of		

practice change C.12 Evaluates impact of CNS and other nursing practice on systems of care using nurse-sensitive outcomes C.13 Disseminates outcomes of system- level change internally and externally		

D. Collaboration Competency: Working jointly with others to optimize clinical outcomes. The CNS collaborates at an advanced level by committing to authentic engagement and constructive patient, family, system, and population-focused problem-solving. The patient population of the adult-gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults, and older adults (including the young-old, frail and old-old adults), in all contexts of care.

National CNS Competency Task Force	CNS Adult-Gerontology Population-Focused		
Core Competencies	Competencies		
10.31.08	02.05.10	<u> </u>	
Behavioral Statement	Behavioral Statement	Sphere	Synergies
D.1 Assesses the quality and effectiveness	1. Coordinates formal and informal education	System	Facilitation of learning
of interdisciplinary, intra-agency, and	for healthcare providers to improve adult-older		
inter-agency communication and	adult healthcare outcomes.		
collaboration.			
D.2 Establishes collaborative relationships	2. Leads collaborative efforts of the healthcare	System and	Collaboration
within and across departments that	team in focusing on individuals and systems	Nursing	
promote patient safety, culturally	issues that impact the adult-older adult patient.		
competent care, and clinical excellence	1 1		
D.3 Provides leadership for establishing,			
improving, and sustaining collaborative			
relationships to meet clinical needs.			
D.4 Practices collegially with medical staff			
and other members of the healthcare team			
so that all providers' unique contributions			
to health outcomes will be enhanced.			

agency communication.		

E. Coaching Competency: Skillful guidance and teaching to advance the care of patients, families, groups of patients, and the profession of nursing. The patient population of the adult-gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults, and older adults (including the young-old, frail and old-old adults), in all contexts of care.

National CNS Competency Task Force	CNS Adult-Gerontology Population-Focused		
Core Competencies	Competencies		
10.31.08	02.05.10		
Behavioral Statement	Behavioral Statement	Sphere	Synergies
E.1 Coaches patients and families to help them navigate the healthcare system. E.2 Designs health information and patient education appropriate to the patient's developmental level, health literacy level, learning needs, readiness to learn, and	1. Advises patients, families and caregivers on how to address sensitive issues such as sexually transmitted diseases, suicide prevention, substance use, driving, independent living, potential for abuse, end-of-life concerns, advance care planning, and finances.	Patient	Clinical judgment, Advocacy and moral agency Facilitation of learning
cultural values and beliefs. E.3 Provides education to individuals, families, groups and communities to promote knowledge, understanding and optimal functioning across the wellness-	2. Facilitates decision-making regarding treatment options with the patient, family, caregivers and/or healthcare proxy.	Patient	Clinical judgment, Facilitation of learning, Caring practice
illness continuum. E.4 participates in pre-professional, graduate and continuing education of nurses and other health care providers: E.4.a.Completes a needs	3. Modifies health information, patient education programs, and interventions for patients with sensory, perceptual, cognitive, and physical and mental illness limitations.	Patient	Clinical judgment, Facilitation of learning Caring practice Advocacy and moral agency
assessment as appropriate to guide interventions with staff; E.4.b.Promotes professional development of staff nurses and	4. Facilitates access to and use of information and care technology based on assessment of the ability and preferences of patients across the adult age spectrum.	Patient	Facilitation of learning

continuing education activities;			
 E.4.c.Implements staff development and continuing education activities; E.4.dMentors nurses to translate research into practice. E.5 Contributes to the advancement of the profession as a whole by disseminating outcomes of CNS practice through 	5. Designs educational programs that enhance the knowledge of older adults, families, and caregivers regarding normal changes of aging, myths and stereotypes of aging, and health promotion and prevention activities for older adults.	System and Patient	Facilitation of learning, Advocacy and moral agency
 presentations and publications. E.6 Mentors staff nurses, graduate students and others to acquire new knowledge and skills and develop their careers. E.7 Mentors health professionals in applying the principles of evidence-based care. E.8 Uses coaching and advanced 	 6. Provides education to patients, families, caregivers, and the community including but not limited to the following topics: a. health promotion b. high risk behaviors and their impact on health c. the interaction between physical and mental health 	System and Patient	Facilitation of learning
communication skills to facilitate the development of effective clinical teams. E.9 Provides leadership in conflict management and negotiation to address problems in the healthcare system.	7. Provides programs for the development of healthcare providers, students, and caregivers that incorporate age specific cultural competence and skills.	System and Nursing	Facilitation of learning
	8. Articulates the role and significance of the CNS in improving healthcare outcomes for adults-older adults to other healthcare providers and the public.	System	Systems thinking
	9. Mentors healthcare providers, students, and others to develop expertise in the care of the vulnerable adult including the frail elderly patient.	System and Nursing	Facilitation of learning

F. Research Competency: The work of thorough and systematic inquiry. Includes the search for, interpretation, and use of evidence in clinical practice and quality improvement, as well as active participation in the conduct of research as it relates to the adult/older adult population. The patient population of the adult-gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults, and older adults (including the young-old, frail and old-old adults), in all contexts of care.

National CNS Competency Task Force Core Competencies 10.31.08	CNS Adult-Gerontology Population-Focused Competencies 02.05.10		
Behavioral Statement	Behavioral Statement	Sphere	Synergies
I. Interpretation, Translation and Use of			
Evidence			
F.I. 1. Analyzes research findings and other	1. Facilitates the incorporation of evidence-	System	Systems thinking,
evidence for their potential application to	based practices, products, and technology that		Collaboration
clinical practice	are specific to adult-older adult populations,		
F.I.2. Integrates evidence into the health,	into clinical practice and policies.		
illness, and wellness management of			
patients, families, communities and groups.			
F.I.3 Applies principles of evidence-based			
practice and quality improvement to all			
patient care.			
F.I.4. Assesses system barriers and			
facilitators to adoption of evidence-based			
practices.			
F.I.5 Designs programs for effective			
implementation of research findings and			
other evidence in clinical practice			
F.I.6 Cultivates a climate of clinical inquiry			
across spheres of influence:			
F.I.6.a. Evaluates the need for			

improvement or redesign of care delivery			
processes to improve safety, efficiency, reliability, and quality.			
F.I.6.b. Disseminates expert knowledge.			
II. Evaluation of Clinical Practice			
		G i	
F.II.1 Fosters an interdisciplinary approach	1. Provides leadership in identifying gaps in	System	Systems thinking,
to quality improvement, evidence-based	data and analyses specific to age-related		Clinical inquiry
practice, research, and translation of	outcomes of care.		
research into practice		a .	
F.II.2 Participates in establishing quality	2. Facilitates the incorporation of evidence	System	Systems thinking
improvement agenda for unit, department,	related to adults-older adults when formulating		
program, system, or population	and reviewing age-specific policies, procedures,		
F.II.3 Provides leadership in planning data	and protocols.		
collection and quality monitoring		G (
F.II.4 Uses quality monitoring data to	3. Evaluates innovative approaches to	System	Systems thinking, Collaboration
assess the quality and effectiveness of	delivering care to the adult-older adult		Clinical inquiry
clinical programs in meeting outcomes.	populations		Cuntear inquiry
F.II.5 Develops quality improvement initiatives based on assessments.			
F.II.6 Provides leadership in the design,			
implementation and evaluation of process improvement initiatives.			
F.II.7 Provides leadership in the system-			
wide implementation of quality			
improvements and innovations.			
III. Conduct of Research			
		Contractor	
F.III.1 Participates in conduct and	1. Identifies areas of inquiry relevant to the	System	Advocacy and moral
implementation of research which includes	adult-older adult population.		agency
one or more of the following:		Guide	Sector (1 · 1 ·
F. III 1 a. Identification of questions	2. Advocates the use of data collection tools	System	System thinking
for clinical inquiry	and consents that are understandable and		

F. III 1 b. Conduct of literature reviews	appropriate for adult-older adult populations.	Deter	
F. III 1 c Study design and implementation	3. Applies ethical principles in safeguarding the confidentiality, dignity, and safety of all adult-	Patient, System	Advocacy and moral agency
F III 1 d Data collection	older adult research participants, including the		
F III 1 e Data analysis	vulnerable and those with impaired decision-		
F III 1 f. Dissemination of findings	making capacity.		

G. Ethical decision-making, moral agency and advocacy: Identifying, articulating, and taking action on ethical concerns at the patient, family, health care provider, system, community, and public policy levels. The patient population of the adult-gerontology CNS practice includes young adults (including late adolescents and emancipated minors), adults, and older adults (including the young-old, frail and old-old adults), in all contexts of care.

National CNS Competency Task Force Core Competencies 10.31.08	CNS Adult-Gerontology Population-Focused Competencies 02.05.10		
Behavioral Statement	Behavioral Statement	Sphere	Synergies
 G.1 Engages in a formal self-evaluation process, seeking feedback regarding own practice, from patients, peers, professional colleagues and others G.2 Fosters professional accountability in self or others. G.3 Facilitates resolution of ethical conflicts: G.3.a.Identifies ethical implications of complex care situations G.3.b.Considers the impact of scientific advances, cost, clinical effectiveness, patient and family values and preferences, and other 	1. Balances patient and family preferences, threats to patient safety, and risk/benefit analysis of interventions such as fall prevention, pain management, and treatment choices.	Patient, System	Clinical judgment, Collaboration

1.1.01		
external influences.		
G.3.c.Applies ethical principles to		
resolving concerns across the three		
spheres of influence		
G.4 Promotes a practice climate conducive		
to providing ethical care.		
G.5 Facilitates interdisciplinary teams to		
address ethical concerns, risks or		
considerations, benefits and outcomes of		
patient care.		
G.6 Facilitates patient and family		
understanding of the risks, benefits, and		
outcomes of proposed healthcare regimen		
to promote informed decision making.		
G.7 Advocates for equitable patient care		
by:		
G.7.a.Participating in		
organizational, local, state, national,		
or international level of policy-		
making activities for issues related		
to their expertise		
G.7.b.Evaluating the impact of		
legislative and regulatory policies		
as they apply to nursing practice		
and patient or population outcomes		
*see C3 in Adult-Gero competencies		
G.8 Promotes the role and scope of practice		
of the CNS to legislators, regulators, other		
health care providers, and the public:		
G.8.a.Communicates information		
that promotes nursing, the role of		

the CNS and outcomes of nursing	
and CNS practice through the use	
of the media, advanced	
technologies, and community	
networks.	
G.8.b.Advocates for the CNS/APRN role	
and for positive legislative response to	
issues affecting nursing practice.	

APPENDIX A: BACKGROUND DOCUMENTS REVIEWED BY EXPERT PANEL

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American Association of Colleges of Nursing. (2006). *The Essentials of Doctoral Education for Advanced Nursing Practice*. Washington, DC: Author. Can be accessed at <u>http://www.aacn.nche.edu/DNP/pdf/Essentials.pdf</u>.

American Association of Critical-Care Nurses. (2002). Scope of Practice and Standards of Professional Performance for the Acute and Critical Care Clinical Nurse Specialist. Aliso Viejo, CA: Author. Can be accessed at http://www.aacn.org/WD/Practice/Docs/128101CNSStds.pdf.

American Nurses Association. (2004). Scope & Standards of Practice. Washington, DC: Author.

American Nurses Credentialing Center. (2006). Test Content Outline: Clinical Specialist in Adult Health Board Certification Exam.

APRN Consensus Work Group & the National Council of State Boards of Nursing APRN Advisory Committee. (2008). Consensus Model for APRN Regulation: Licensure, Accreditation, Certification, and Education. Can be accessed at http://www.aacn.nche.edu/education/pdf/APRNReport.pdf.

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U.S. Department of Health and Human Services Health Resources and Services Administration Bureau of Health Professions Division of Nursing. (2002), Nurse Practitioner Primary Care Competencies in Specialty Areas: Adult, Family, Gerontological, Pediatric, and Women's Health. Rockville, MD: Author.