

# Building Nurse Scientists and Nursing Science through use of Individual Development Plans (IDPs)

Rita H. Pickler, PhD, RN, FAAN

Sheila Judge Santacroce, PhD,  
RN, CPNP, FAANP

Hilaire J. Thompson, PhD, RN,  
ARNP, FAAN

1

## Session Learning Objectives

Following the completion of this session, attendees will be able to:

1. Describe the benefits and challenges that IDP use presents to trainees, mentors, and PhD programs.

2. Adapt individual development plan template and best practice strategies for use in own PhD program.

2

## History and Development of IDPs

NIH strongly recommends Individualized Development Plan (IDP) use to support achievement of research training and career goals for graduate students and postdoctoral scientists supported by NIH funds (NIH, 2013; 2014)

Information on IDP implementation with pre- and post-doctoral trainees in nursing science is limited

3

## Why use IDPs in Nurse Scientist Training?

Support	Support learning and career development
Help	<p>Help assure that pre- and post-doctoral trainees</p> <ul style="list-style-type: none"> <li>• acquire essential competencies for a productive scientific career</li> <li>• achieve individual research training and career goals.</li> </ul>
Foster	Foster communication and reflection by trainees and mentors

4

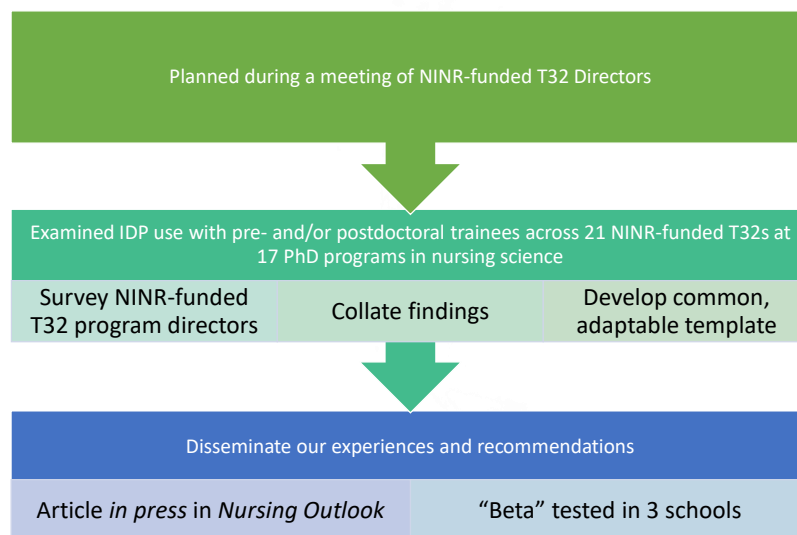
## Current state of IDP Use in Nurse Scientist Training

- Unclear how IDPs are being implemented across NINR-funded T32s
- Lack guidance about how to use
  - When to establish
  - Who is involved
  - What components to include
  - When to review progress and update goals
- Lack understanding of
  - Practices and strategies resulting in best outcomes
  - Barriers and challenges to IDP use, and means to overcome them



5

## Our Process



6

## Benefits of IDP use: Trainees, Mentors, Programs

Encourages self-assessment

Requires trainees to identify training and career goals, and the skills and resources needed to achieve them

Provides an individualized guide for training and evaluation of progress

Increases consistency of mentoring across trainees

Promotes accountability for both trainees and mentors

Serves as a data source regarding trainee productivity and other outcomes

7

## Challenges of IDP use: Trainees, Mentors, Programs

Requires education of both trainees and mentors

Takes time to establish and maintain

Relies on a culture that appreciates their value in supporting trainee success

Needs to integrate and align with other documentation required by the PhD program to avoid duplication

8

## Recommended Components for IDPs

Self assessment re- research competencies/essential skills

- AAAS Tool: <http://myidp.sciencecareers.org>

PhD Program Goals (optional)

Training Program Goals

Trainee Goals and Strategies for Achieving

Responsible Conduct of Research (RCR) Training

Outcomes/Scholarly Products Planned

Review Dates/People

9

Our experiences using adapted template

10

## UNC “Test”



- Tested with newly appointed (2) and re-appointed (1) T32 postdocs
  - 1 re-appointed postdoc had already worked with mentor to revise her IDP
- Skills assessment using core competencies checklist
  - No difficulty; trainee-mentor agreement was good
- Training goals and strategies for achieving
  - Struggled stating realistic goals, specific ways to achieve them, deadlines
    - SMART goals
- RCR training
  - Focused on obtaining through RCR-specific courses and T32 seminars
  - Did not anticipate opportunities that might arise extemporaneously
- Review dates/people
  - Will use to guide regular meetings with mentors and annual written evaluation

11

## OSU PhD Program “Test”



- Adopted IDP for all newly admitted PhD students (5), 1 new post-doctoral fellow, and for current T32 fellow candidates (5) prepared goals for IDP-for-the-future (next-5-years plan)
- New PhD students
  - Self-assessment highly valued
  - Struggled with activities for RCR beyond CITI and required course
  - Varying “skill” at goal setting beyond program requirements
  - Will update in Spring; forms the basis for yearly required review
- Post-doc
  - Adapted to form required by the university
  - Efficient at goal setting
- IDP-for-the-Future
  - All completed myIDP self-assessment
  - Hard to focus beyond degree completion
  - Able to identify primary “first position” goal

12

## UW “Test” with Pre- and Post-Docs

- Adapted IDP for all newly admitted PhD students (12) and Post-Doctoral Fellows (2)
  - Made additional adaptations to IDP for T32 competencies for those on training grant
- New PhD students
  - Self-assessment highly valued
  - Struggled with RCR section
  - Challenge to set goals beyond program milestones/successful completion of coursework
  - Provided opportunity for skill building in self-assessment and goal-setting
- Post-docs
  - Found MyIDP useful in self-assessment and recognizing achievements
  - Able to articulate short and longer-term goals
  - Provided good context for mentoring and introducing to new environment and resources
- Faculty
  - Training on use provided
  - Some recommendations for refinement of IDP provided for future updates

13

## Recommendations

### IDP use has clear benefits at multiple levels

- Increases communication, structures mentoring, promotes accountability
- Identifies trainee strengths and training gaps
- Promotes development of specific goals and plan

### Formalizes contemporaneous RCR training

Can be used for on-going assessment, to develop feedback skills, to plan for the future

- Trainee, Mentor and Program level

Wider adoption is warranted to support advancement of nurse scientists and ultimately nursing science

14

## Acknowledgements

- T32NR014833 (Hilaire Thompson), T32NR016913; (H Thompson & Margaret Heitkemper); T32NR007091 (Sheila Santacroce); T32NR014225 (Rita Pickler & Bernadette Melnyk); T32NR012704 (Jerilyn Allen); T32NR015426 (Jane Armer); T32NR007969 (Suzanne Bakken); T32NR009356 (Kathryn Bowles & Mary Naylor); T32NR009759 (Yvette Conley); T32NR012715 (Sandra Dunbar); T32NR013456 (Lee Ellington); T32NR008346 (Margaret Grey); T32NR011147 (Keela Herr & Ann Marie McCarthy); T32NR007104 (Eileen Lake); T32NR016920 (Christine Miaskowski & Sandra Weiss); T32NR015433 (Shirley Moore); T32NR014205 (Patricia Stone); T32NR016914 (Marita Titler)
- Drs. David Banks and Rebekah Rasooly, NINR

15



## Questions/Discussion

---

16



## References

National Institutes of Health. NIH encourages institutions to develop Individual Development Plans for graduate students and postdoctoral researchers. 2013; <https://grants.nih.gov/grants/guide/notice-files/NOT-OD-13-093.html>. Accessed April 4, 2019.

National Institutes of Health. Descriptions on the use of Individual Development Plans for graduate students and postdoctoral researchers required in annual progress reports beginning October 1, 2014. 2014; <https://grants.nih.gov/grants/guide/notice-files/NOT-OD-14-113.html>. Accessed April 4, 2019.

Thompson, H.J., Santacrose, S.J., Pickler, R.H., et al. (in press). Use of individual development plans (IDPs) for nurse scientist training. *Nursing Outlook*.