Complete This Template to Develop Your
Academic-Practice Partnership Summary Document

PLAYERS

Selecting Partners

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Preparing for Your First Meeting

**Date/Time of Meeting:** Meetings already underway

**Place of Meeting:** Pittsburgh, PA

What do you and your partner need to know about you and your organization?
We are familiar with each other’s organizations.
UPMC has been affiliated with the University of Pittsburgh, which has ranked among the top 10 recipients of National Institutes of Health research funding since 1997.
Jacqueline Dunbar-Jacob, Dean, serves on UPMC Nurse Leadership Committee. Sandra Engberg, Associate Dean for Clinical Education serves on UPMC Academic Service Partnership Committee (ASPC). Rose Hoffmann, Assistant Professor of Nursing serves on UPMC Evidence Based Practice Nursing committee. Numerous faculty served on the doctoral committees of Doctor of Nursing Practice students and as service representatives on our BSN, MSN and DNP Councils. Pitt School of Nursing and UPMC co-sponsor a national conference each year called, Nursing Now, in Pittsburgh, PA.
PARTNERSHIPS

Initial Meeting
What is the right partnership activity for you and your partner?
Pitt and UPMC are dedicated to nursing education and clinical experiences in line with the Institute of Medicine’s Future of Nursing report recommendations. The partnership serves as a foundation for the regional UPMC Academic Service Partnership Council (ASPC), comprised of academic partners from fourteen schools representing doctorate, masters, baccalaureate, associate and hospital-based diploma degree programs. We also have partnership activities around clinical teaching and evidence-based and research activities.

What documents about your organization should you bring to the meeting?
Pitt can bring copies of the latest CCNE accreditation report, along with course syllabi related to student clinical experiences. UPMC can bring documents related to activities to facilitate student placements and the ASPC (e.g., the Universal Affiliation Agreement).

What do you have to offer?
This presentation will allow us to share the experiences and challenges of an established academic service partnership that has extended beyond just facilitating clinical placements. Pitt offers advanced practice experts such as nurse practitioners, nurse anesthetists, clinical nurse specialists, simulation and technology resources, and nurse researchers with experience in grant writing and publications.
The partnership provides access to clinical sites and faculty, along with collaborations between Pitt faculty and UPMC nursing staff. The UPMC-Pitt partnership outcomes include proactive clinical placement models, a robust loaned faculty program, joint evidence-based practice and research activities, dual representation on faculty and service councils, joint national presentations, co-hosting a national conference, and adjunct appointments to bridge practice and academia.

What is your vision for this partnership and does your partner share this vision?
The similar missions of clinical excellence, education and research serve as the cornerstone for this well-established partnership between Univ. of Pittsburgh and UPMC. The ASPC is guided by a mutually beneficial strategic plan based upon the Institute of Medicine’s Future of Nursing report recommendations and the Magnet® recognition model.

Who else needs to be involved in both organizations? Is top leadership involved?
The executive leadership is involved. Jackie Dunbar-Jacob, Dean of Nursing at University of Pittsburgh and Holly Lorenz, Chief Nursing Officer of UPMC interact twice per month at scheduled UPMC Nurse Leadership Committees. Dr. Dunbar-Jacob and Ms. Lorenz also have multiple face to face meetings each year to discuss issues at large.
Dr. Sandra Engberg, Associate Dean for Clinical Education, serves on the UPMC Academic Service Partnership Council, where she interacts with Melanie Shatzer, Director, Academic Service Partnerships, UPMC.
What is the business case for the partnership?
The partnership benefits both the University of Pittsburgh and UPMC. The partnership offers clinical placement opportunities for our students, expert clinicians to assist in educating our students, and opportunities for our students and faculty to development and implement projects and research studies in the clinical arena. UPMC benefits from the evidence based practice and research expertise of our faculty and increased ability to recruit our BSN, MSN and DNP graduates.

Subsequent Meetings

Do you have clarity on goals and vision?
Yes, there is clarity on goals and vision between Pitt and UPMC.

What are the details and time line of the initiative?
In 2008, the UPMC Academic Service Partnership Council (ASPC) was created, and has scheduled monthly 1.5 hour meetings. The ASPC includes faculty members from Univ. of Pittsburgh to ensure a successful partnership in creating the best learning environment for students and nurses. This council oversees the development and implementation of programs that impact student and graduate nurses. Subgroups are created to continue work on hospital system improvements, and bring ideas to the ASPC who then makes decisions on any changes.

Whom can we call for expert consultation if needed?
Jacqueline Dunbar-Jacob, Dean of Nursing at Univ. of Pittsburgh
Sandra Engberg, Associate Dean at Univ. of Pittsburgh
Melanie Shatzer, Director of Academic Service Partnerships, UPMC

What are the expected outcomes of the activity?
Outcomes include establishing a universal clinical affiliation agreement, implementing a 360° student experience survey to drive clinical experience redesign and piloting various creative clinical experience models.
ENVIRONMENT

Time

Is this the right time for this partnership?
This is the right time.

What are the issues that will facilitate or impede the development of the partnership?
This is an existing partnership that continues to develop. Having UPMC and Nursing of Nursing faculty serve on committees in each other's institutions facilitates continued development of the partnership. This allows each of us to have better understanding and greater appreciation of issues from our partner's perspective.

What is the time commitment for the partners?
The time commitment is mutual and equitable between Pitt and UPMC.
Monthly meetings are scheduled.

Whose time will be required?
Pitt faculty
UPMC nursing personnel

When will the meetings be scheduled?
The ASPC meetings are scheduled monthly for an 1.5 hour period of time.
## Environment

### Space

What space is required for the activity?
Conference room space is provided as needed within the UPMC and/or Pitt buildings, as needed.

### What equipment and supplies are needed?
At present, equipment and supplies for ASPC meetings include paper for meeting agendas, & computer laptop for powerpoint presentations.

### What money is needed?
Not applicable

### Where are we meeting?
Conference rooms within the UPMC and/or Pitt buildings, as needed.

### Where will we present outcomes?
At regional and national conferences
## Regulation

What are the policies or regulatory issues that will impede or facilitate development of the partnership on both sides?
Not applicable

## Context

How will the partnership be funded?
It is an existing partnership that is not dependent on any type of funding.

What are the constraints of both partners?
None at this time

What history do the partners have with each other and each others' institutions?
UPMC is affiliated with the Univ. of Pittsburgh since 1997.