# Supporting Faculty through Policy that Addresses Professional Behavior Schoolwide

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## **Learning Objectives**

- To describe components of a schoolwide policy that addresses professional behavior.
- To identify steps needed to develop, approve, and implement policy that addresses professional behavior.
- To explain the benefits of a schoolwide policy that addresses professional behavior.

## Background

- ➤ Increasing number of student issues related to:
  - ➤Incivility;
  - > Falsification;
  - Avoidance of accountability;
  - > Problems occurring with clinical preceptors;
  - > Failure to notify when out of compliance

## Goal

Help undergraduate and graduate nursing students successfully complete their nursing program by providing clear expectations and feedback about professional behavior.

## **Benefits of Policy**

- Able to identify behavior trends across courses and semesters.
- Increased consistency in expectations across faculty and courses.
- Clear messaging about the importance of professionalism.

# **Clear Expectations?**



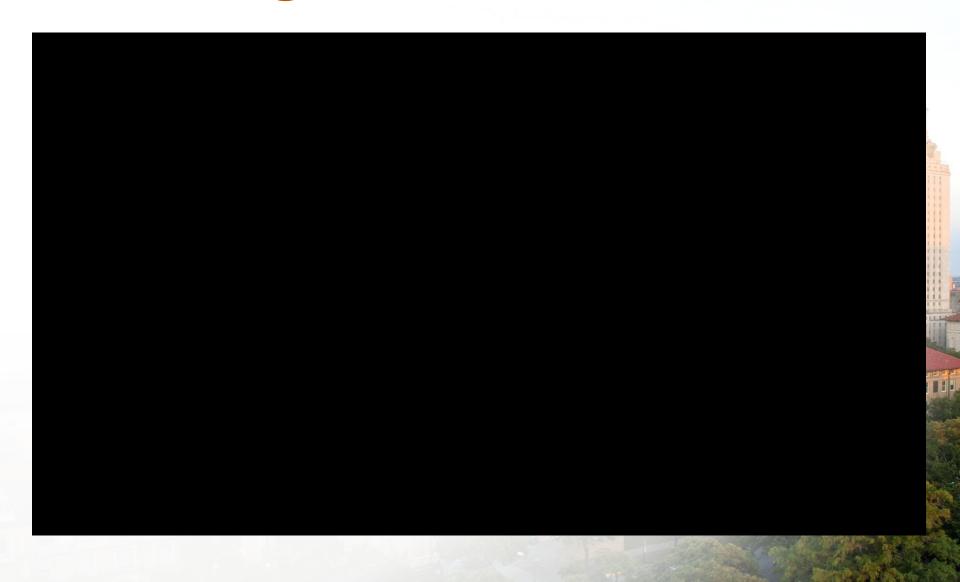
## **Policy Components**

- Introduction: Purpose and rationale
- Criteria for evaluating professional behavior & clinical performance (BSN, MSN, DNP, PhD programs)
  - Communication
  - Knowledge & Cognitive Skills
  - Safety & Psychomotor Skills
  - Professionalism
  - Ethical Obligations
  - Board of Nursing Requirements

## **Policy Components**

- For all 3 levels, we addressed:
  - ✓ Reasons for that level review (1, 2 or 3)
  - ✓ Who is involved in the process for that review
  - ✓ Process for the level review
  - ✓ Potential outcomes for the level review

# **Training Video Level 1**



## Level 1

- Reasons: tardiness, failure to communicate with faculty, disruptive or disrespectful behaviors, etc...
- Who? Faculty & Student
- What? Meet with student to clearly describe problem and form action plan (documented).
- Potential Outcomes?
  - Performance improved resolved or
  - Continued difficulty progress to level 2 or 3

## **Level Review Reporting Form**

- Forms tracked by Asst Dean for Student Services or Graduate Adviser
- Identify concerning professional and/or clinical behaviors
- ➤ Corrective action plan
- ➤Outcomes:
  - > Date resolved with comments
  - Date reviewed without resolution and recommendation for further review

#### Level 2

- Reasons: ethical violations including compliance problems, behaviors unresolved with Level 1 Review
- Who? Student, Faculty, Course Facilitator, Asst. Dean for Undergrad or Grad Advisor
- Academic misconduct work with Dean of Students

## Level 2 (continued)

- What? Similar to level 1
  - Official notification of meeting
- Outcomes:
  - Resolved
  - Possible Sanctions
  - Specific requirements that must be met
  - Move to Level 3 Review

## Level 3

#### Reasons:

- Consistent patterns of unprofessional behavior or clinical performance problems
- Ethical conduct considered incompatible with professional nursing practice
- Behaviors that threaten or cause harm
- Behaviors that cause dismissal from clinical site

## Level 3 (continued)

- Who? Student, Faculty, Asst. Dean for Undergrad/Graduate, Asst. Dean for Student Services/Graduate Advisor
- What? Similar to Level 2 Review
  - Official notification of meeting
  - Deliberation on final outcome

## Level 3 (continued)

#### Outcomes:

- Resolved
- Possible Sanctions
- Probation with specific requirements that must be met
- Dismissal from program

\*Remember to include an appeals process.

## **Approval Process**

- ✓ Policy was drafted, based on existing policy used in School of Social Work, by a task force of nursing program administrators.
- ✓ Policy reviewed and revised based on feedback from university's Dean of Student's Office and legal department.

## Implementation Plan

- Orient all students to policy by incorporating it into student compliance requirements.
- Use short video format to make it easy.
- Require faculty to review videos.
- Post on web entire policy.
- Host faculty development program with case studies used for policy application.

#### **Current Outcomes**

Undergraduates:

Spring 2018 9 – Level 1 Reviews

- > Tardiness to clinical without notification
- ➤ Disrespectful and uncooperative with preceptor
- > Signing in for another student for attendance

#### **Current Outcomes**

#### **Graduate Students:**

Spring 2018 : 7 – Level 1 Reviews

- >Late assignments without communication
- Failure to follow hospital policy
- >Argumentative with professor over exam
- ➤ Disrespectful body language during lecture
- Failure to act on prior coaching in clinical and repeat same errors

#### Recommendations

- 1. Start the process early to account for out of department approvals.
- 2. Retain positive focus helping students to be successful rather than being punitive.
- 3. Develop plan for rolling out policy to students and faculty.
- 4. Encourage and support faculty to use the policy.

